



Making a world of difference
in small-scale gold mining.

A GEF Initiative



August 12, 2025

Stakeholder Engagement and Landscape Governance: Session 1/2

planetGOLD webinar series on
the Landscape Approach

Supported by:



Led by:



In partnership with:



UNITED NATIONS
INDUSTRIAL DEVELOPMENT ORGANIZATION



CONSERVATION
INTERNATIONAL





Welcome!

Welcome

- Meet the EcoAgriculture Partners team



Réka Blakemore



Max Yamauchi



Patricia Bon



Juan Ramos

- Please, introduce yourself in the chat!



Rules and roles for a welcoming learning space

- Find a **quiet space** with **good Internet**
- Keep **video** on
- Keep yourself on **mute** unless speaking
- **“Raise hand”** when you’d like to speak
- Use the **chat** function and reactions liberally
- Expect to **interact**. Ask questions!
- Speak **slowly**, not everyone has the same first language
- Breathe, stretch and **enjoy!**
- What else...?

Objective

Support and provide momentum for planetGOLD participants to engage cross-sectoral partners towards landscape governance in places where ASGM is occurring

Agenda

- Review stakeholder identification and engagement in the context of jurisdictions with ASGM
- Consider connections between stakeholder engagement and landscape governance in the context of ASGM
- Develop draft work plans based on the context of a planetGOLD participant to lay out next steps



Recap



Landscape approach

Landscape initiatives bring multiple stakeholders together in a defined geographic area to address prioritised sustainability challenges, such as deforestation, biodiversity loss, and livelihoods, through a collaborative approach.



Four core criteria for mature Landscape Initiatives

1. Scale

Operates at the **landscape scale** of a defined ecological, socioeconomic, or administrative area...

2. Multi-stakeholder governance process

Governed by a **multi-stakeholder process** or participatory platform: decision-making...

3. Collective goals and actions

Agreed on a set of long-term **impact goals** and a collective **action plan** for the landscape

4. Collective monitoring

Manages a **collective monitoring** and reporting framework that enables assessment progress

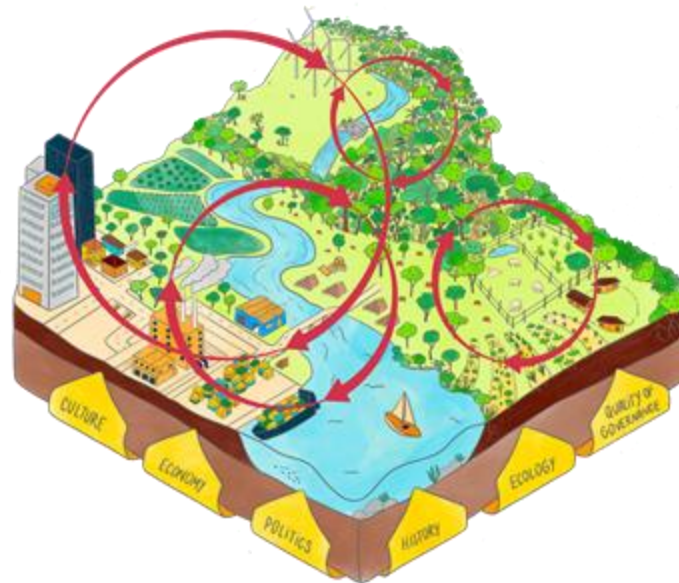
Four core criteria for mature Landscape Initiatives

1. Scale

Operates at the landscape scale of a defined ecological, socioeconomic, or administrative area...

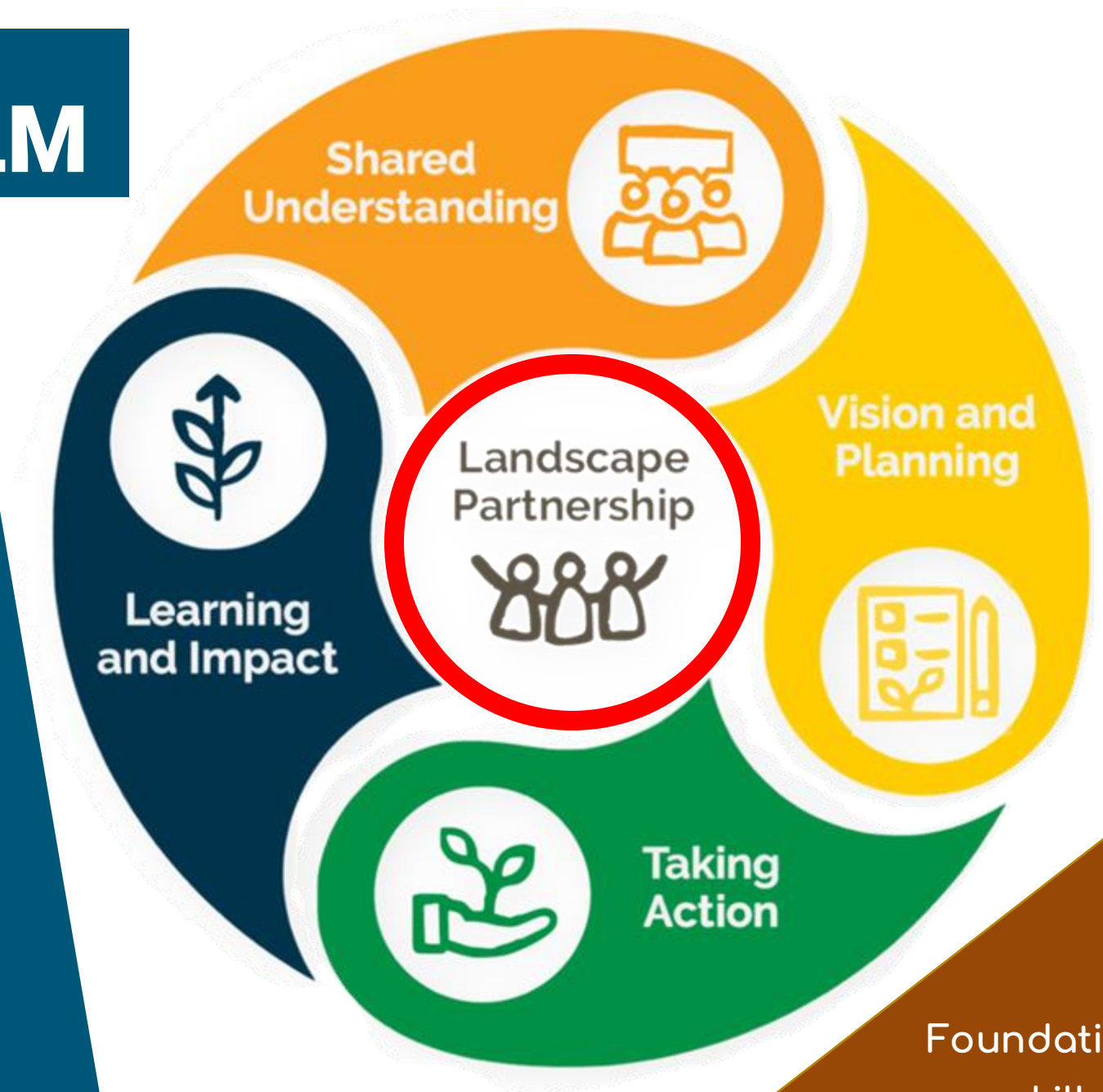
2. Multi-stakeholder governance process

Governed by a multi-stakeholder process or participatory platform: decision-making...



5 ELEMENTS of ILM

**How to implement
a Landscape and
Jurisdictional
Approach?**



Foundational
skills

Collaboration

Joint decision making

Manage conflicts

Find synergies

Shared understanding

Shared Vision

Landscape Action plans

WHO IS SITTING AT THIS TABLE?

Neutral

Voluntary

Landscape scale

Long-term

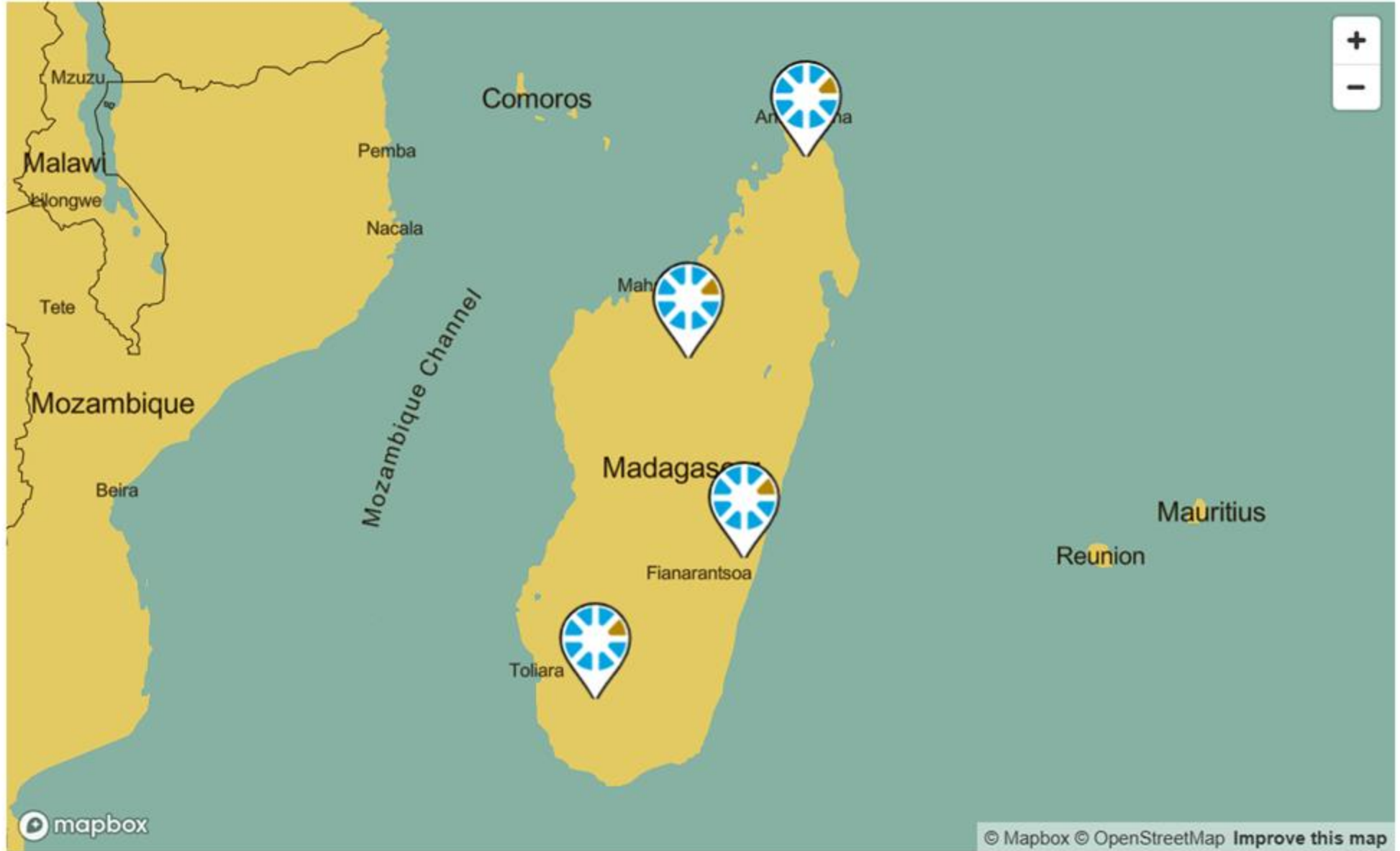


A person's hands are shown shaping a sandcastle on a beach. The sandcastle is built on a large, dark, circular object, possibly a piece of fabric or a large bowl. The person is using their fingers to smooth and define the structure. The background shows the ocean waves and the sandy beach. The overall tone is warm and golden, suggesting a sunset or sunrise.

A little bit of context

What we've learned from your previous experiences and specific landscape contexts...

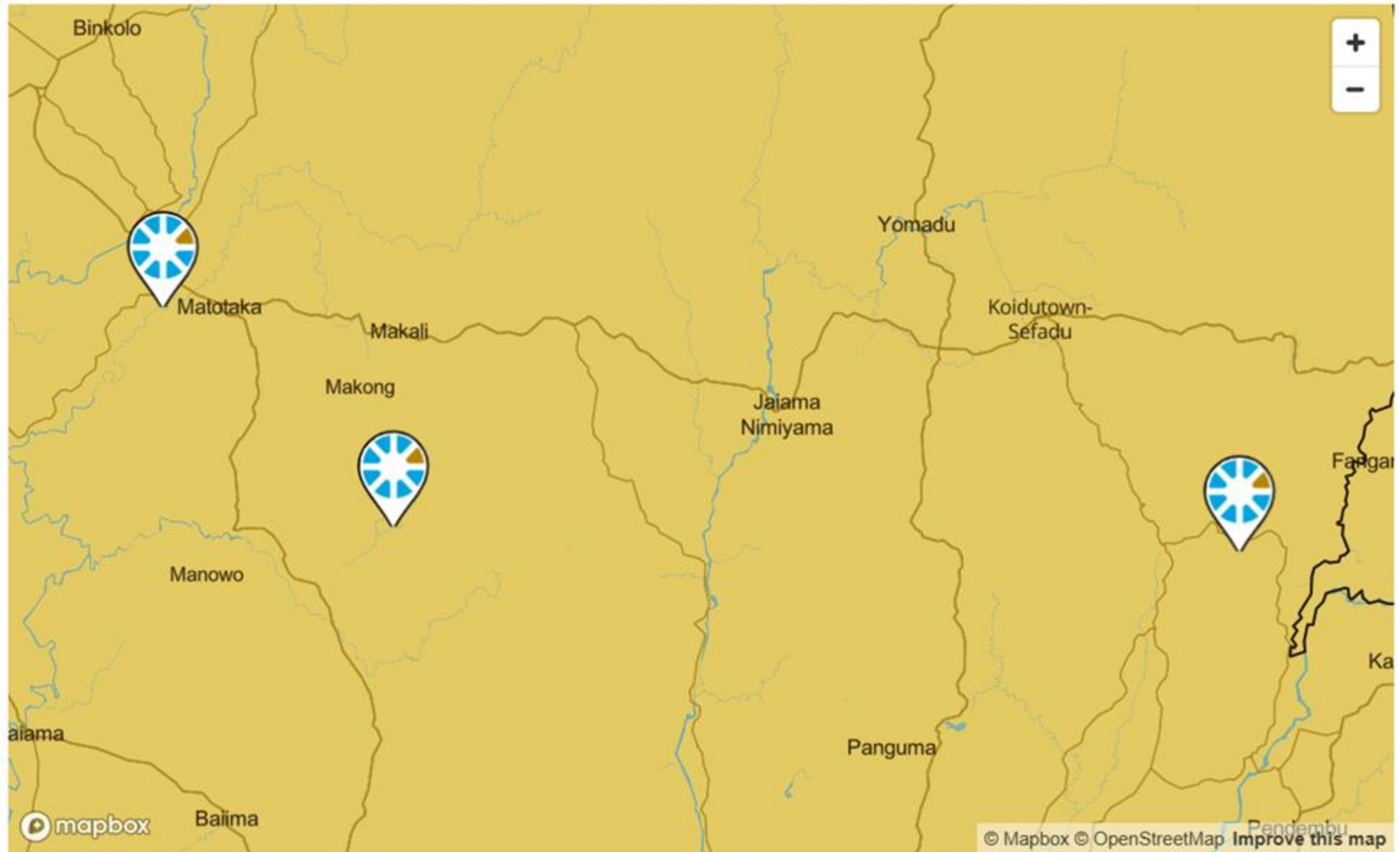
planet**GOLD** project sites in Madagascar



Madagascar Highlights

- Focused on a **holistic approach for implementation**, including economic development, social context, environmental factors, and **mobilization of different actors to give the community ownership of the work**.
 - They are engaging local organizations such as associations, CSOs, churches (e.g., with reforestation)
 - There has been work to **identify the different actors and partnerships, though it is still in process** and the **results are being validated**. They are particularly interested in understanding the needs that exist among the stakeholders in terms of:
 - Technical capacity
 - Resources
 - Guidance on mapping
-

planetGOLD project sites in Sierra Leone



Sierra Leone Highlights

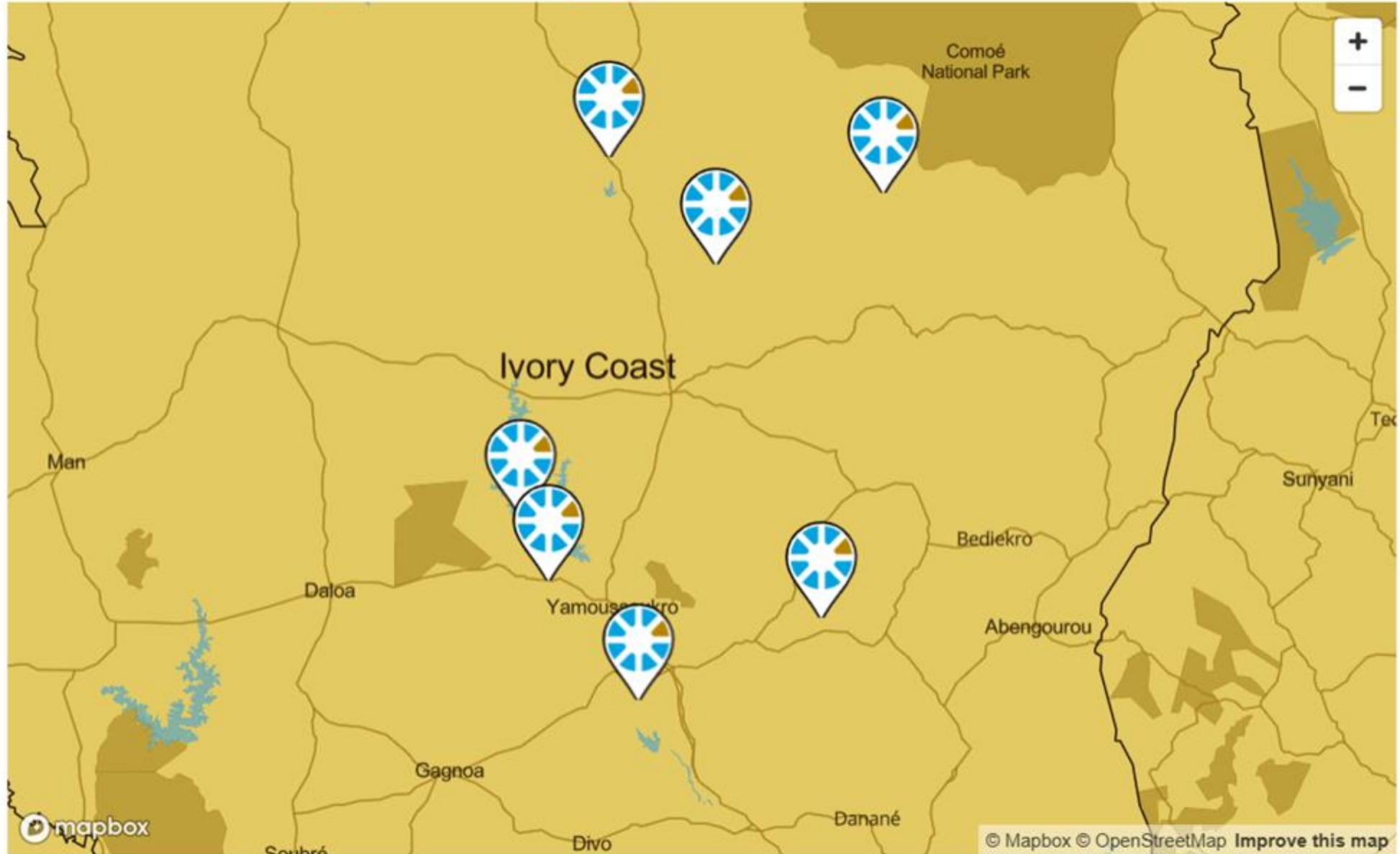
Stakeholders include traditional leaders, women leaders, miners, mining companies (large and small scale)

- Have done limited stakeholder mapping with some traditional leaders, women leaders, NGOs, and agencies
- Do not currently have contact with the miners.

In certain areas of Sierra Leone, like one pilot site, the paramount chief is a woman – this is the case for half the country

- In the NW and N, it is not possible right now for a paramount chief to be a woman because it is a sensitive topic
 - What miners do is more impactful on women and children, so it's important to have the perspectives of women, and especially if the paramount chief is a woman
-

planetGOLD project sites in Côte d'Ivoire



Côte D'Ivoire Highlights

- ***Stakeholder engagement identified as an ASGM challenge area***
 - Most affected by landscape activities, including ASGM:
 - Local communities
 - ASG miners
 - Local government
 - Able to influence the outcomes of landscape partnerships:
 - Government agencies
 - Local community leaders
 - Private sector companies
 - Voices might not be heard:
 - Women
 - Migrant/seasonal workers
 - Small-scale farmers
-

A high-angle, close-up photograph of a person's hands sifting sand through a large, dark, woven basket. The basket is held over a body of water, and the sand is falling into it. The person's hands are visible, one holding the edge of the basket and the other sifting the sand. In the background, a rifle is visible, suggesting a military or conflict-related context. The overall tone is somber and reflective.

Let's review

Taking a look back at some key concepts related to stakeholders...

STAKEHOLDER...

Stakeholders are relevant players who might **affect or be affected** in the landscape



Relevant stakeholders?

They can affect the landscape:

- What activities do they develop?
- Do they control key tools?
- Do they have power over the resources? (financial, communication, technical knowledge, etc.)

They can be affected by:

- Local communities
- Farmers
- People who use and rely on local resources



STAKEHOLDERS IN A LANDSCAPE (ILM)

They can be from many different sectors...

...and they can be physically located **within** the landscape (internal) or **outside** of it (external).



Who are the relevant stakeholders in your landscape?



Who are the **key stakeholders in the **landscape** that can help address both systemic issues and challenges related to ASGM?**

Examples...

1. Territorial disputes
2. Systemic environmental damage
3. Deep-rooted social inequalities
4. Governance complexity
5. Landscape-scale sustainability



STAKEHOLDER IDENTIFICATION & MAPPING



BRAINSTORMING



MAPPING



ANALYSIS



BRAINSTORMING AND LISTING



#	Stakeholder types	Interests/benefits to the organization
1	Customers (and Users)	Revenues
2	Non-Customers	Future Revenues
3	Employees	Time, Knowledge, Labor
4	Former Employees	Social Support
5	Shareholders	Funding
6	Works Council	Internal Support Base
7	Clients Council	External Support Base
8	Supervisory Board / Board of Directors	Supervision
9	Government	Regulation, Infrastructure
10	Partners	Network
11	Politicians	Public Support
12	Management (Including CxO-roles)	Leadership
13	Competitors	Challenge
14	Press	Positive attention, based on facts
15	New talent	Future
16	Suppliers	Raw materials, products, services
17	Interest organizations	Influence

18	Public organizations	Appreciation, public support
19	Scientists	Confirmation, new insights, new knowledge
20	Creative Minds	Innovation
21	Local residents	Quality of life, acceptance
22	Supervisory instances	Quality control, identification, validation
23	Labor unions	Representation
24	Ngo's	Public Support
25	Social media Users (e.g. bloggers)	Feel with the spirit of the times, positive attention
26	Universities	Research, supply of new talent
27	Analysts	Financial valuation
28	Accountant	Approval of figures, transparency
29	Distribution partners	Reach, distribution network
30	Scientific association	Scientific identification/validation
31	Designers	Visual identity, appropriate design
32	Advisors/Consultants	Specialist knowledge, benchmarks
33	Children	Futureproofing

Stakeholder Mapping Table

File Edit View Insert Format Data Tools Extensions Help

Share

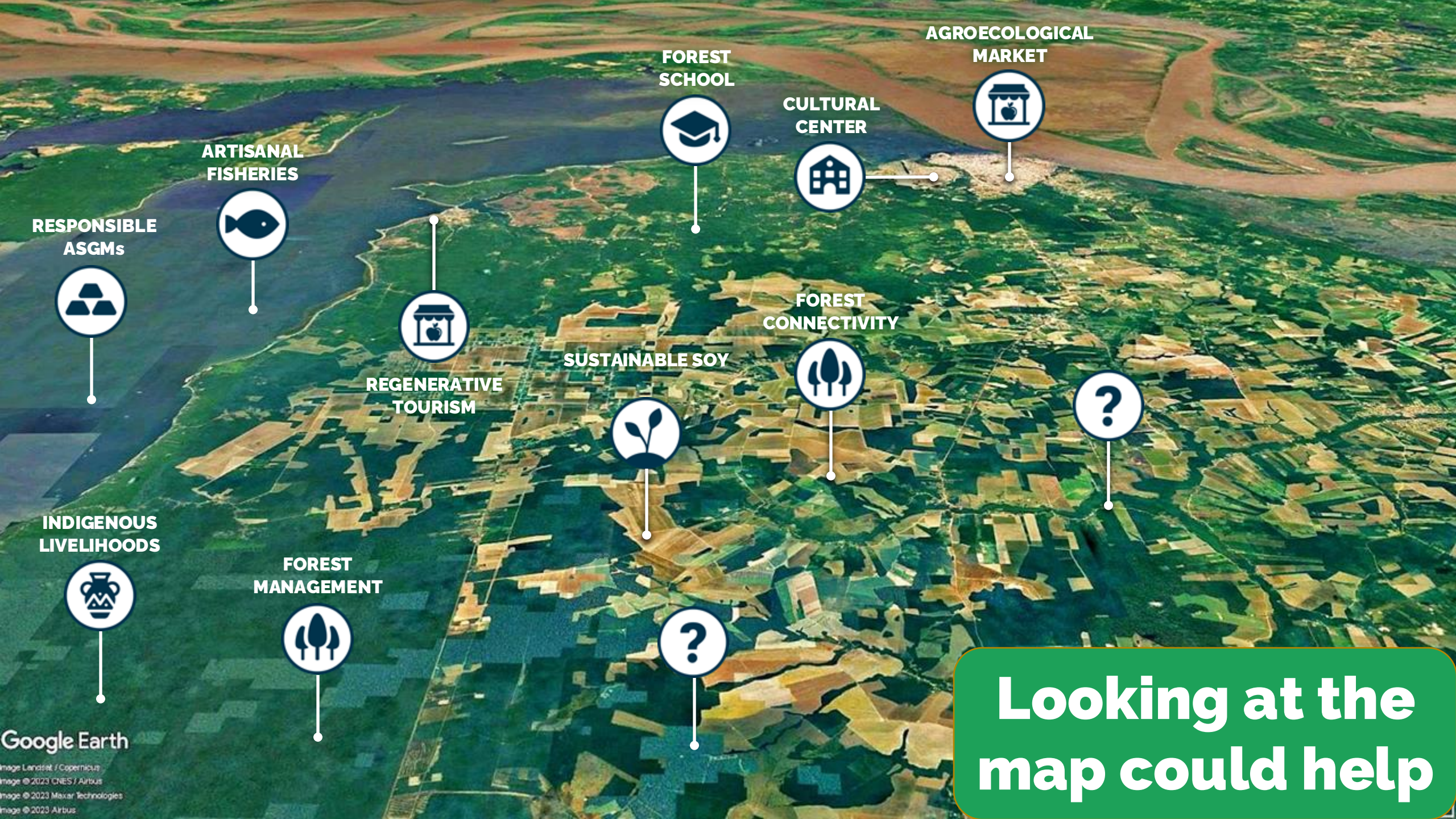
Menus 100% 123 Roboto 10 B I A

M5 Engagement (fears and threats)

This is an empty Stakeholder Mapping table. Feel free to add and remove columns of information.

Stakeholders

	Organization	Contact person in this organization	Role of contact person	Short description of organization and/or contact person	Municipality/ Region/ Province	Group	Zone	Phone number	Email	Logos	Contact person LP
6	Organization	Naam	Role of contact person		Plaats	Farmer/ S...	Natural Zo...	Phone number	Email	Bestand	Naar
7	Organization	Naam	Role of contact person		Plaats	Government	Combined ...	Phone number	Email	Bestand	Naar
8	Organization	Naam	Role of contact person		Plaats	NGO	Economic ...	Phone number	Email	Bestand	Naar
9	Organization	Naam	Role of contact person		Plaats	Private Se...		Phone number	Email	Bestand	Naar
10	Organization	Naam	Role of contact person		Plaats	Media Org...		Phone number	Email	Bestand	Naar
11	Organization	Naam	Role of contact person		Plaats	Research I...		Phone number	Email	Bestand	Naar
12	Organization	Naam	Role of contact person		Plaats	Donors/ FI...		Phone number	Email	Bestand	Naar
13	Organization	Naam	Role of contact person		Plaats			Phone number	Email	Bestand	Naar
14	Organization	Naam	Role of contact person		Plaats			Phone number	Email	Bestand	Naar
15	Organization	Naam	Role of contact person		Plaats			Phone number	Email	Bestand	Naar
16	Organization	Naam	Role of contact person		Plaats			Phone number	Email	Bestand	Naar
17	Organization	Naam	Role of contact person		Plaats			Phone number	Email	Bestand	Naar
18	Organization	Naam	Role of contact person		Plaats			Phone number	Email	Bestand	Naar



AGROECOLOGICAL MARKET



CULTURAL CENTER



FOREST SCHOOL



ARTISANAL FISHERIES



RESPONSIBLE ASGMs



REGENERATIVE TOURISM

SUSTAINABLE SOY



FOREST CONNECTIVITY



INDIGENOUS LIVELIHOODS



FOREST MANAGEMENT



Looking at the map could help

EXERCISE 1 - Mapping stakeholders



BREAKOUT GROUPS ACTIVITY

Considering the landscape you prioritized in the last session....

- 1. Brainstorm and list** all actors you consider relevant—those who can affect or be affected by a landscape initiative and the ASGM sector
- 2. Differentiate** sectors and interest groups...
- 3. Organize** in the template

Stakeholder name	Sector or interest groups (Private, Public, Civil Society, Academia, Communities, indigenous peoples, other...)

Break

3 minutes

STAKEHOLDER ANALYSIS (SOME TOOLS)

**(RE)ORGANIZING AND
INTERPRETING THE LIST**

STAKEHOLDER ANALYSIS

Approach to **gain insight** into relevant stakeholders, their **characteristics & interrelationships** to **prioritize stakeholders for engagement**



NECESSITIES

**TYPE OF
POWER/
INFLUENCE**

VULNERABILITY

**LEVEL OF
POWER**

**POTENTIAL TO
SUPPORT THE
PROCESS**

RELATIONSHIPS

**LEVEL OF
INTEREST**

**GROUP/
SECTOR**

**INTEREST IN
PARTICIPATING?**

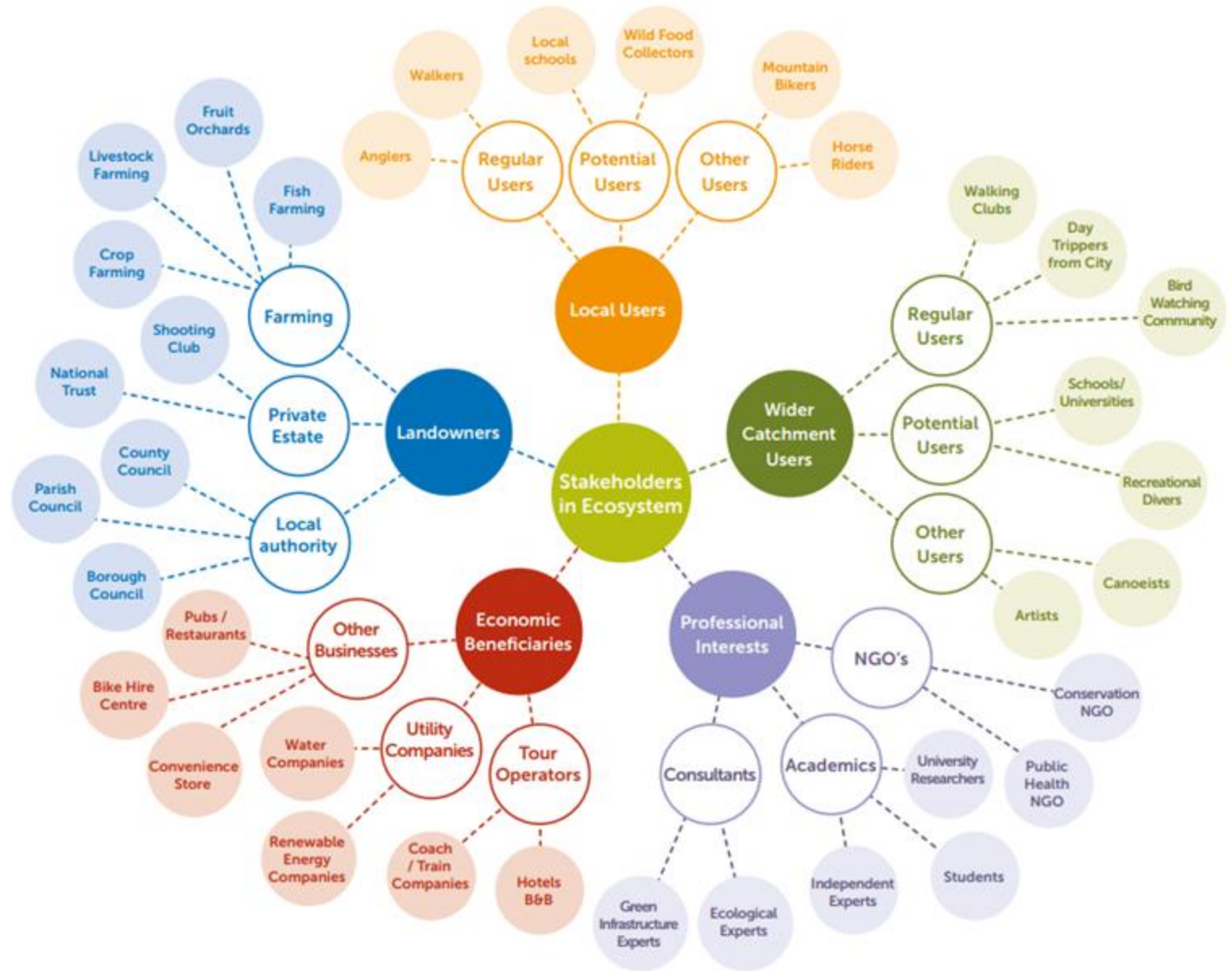


LOCALIZATION

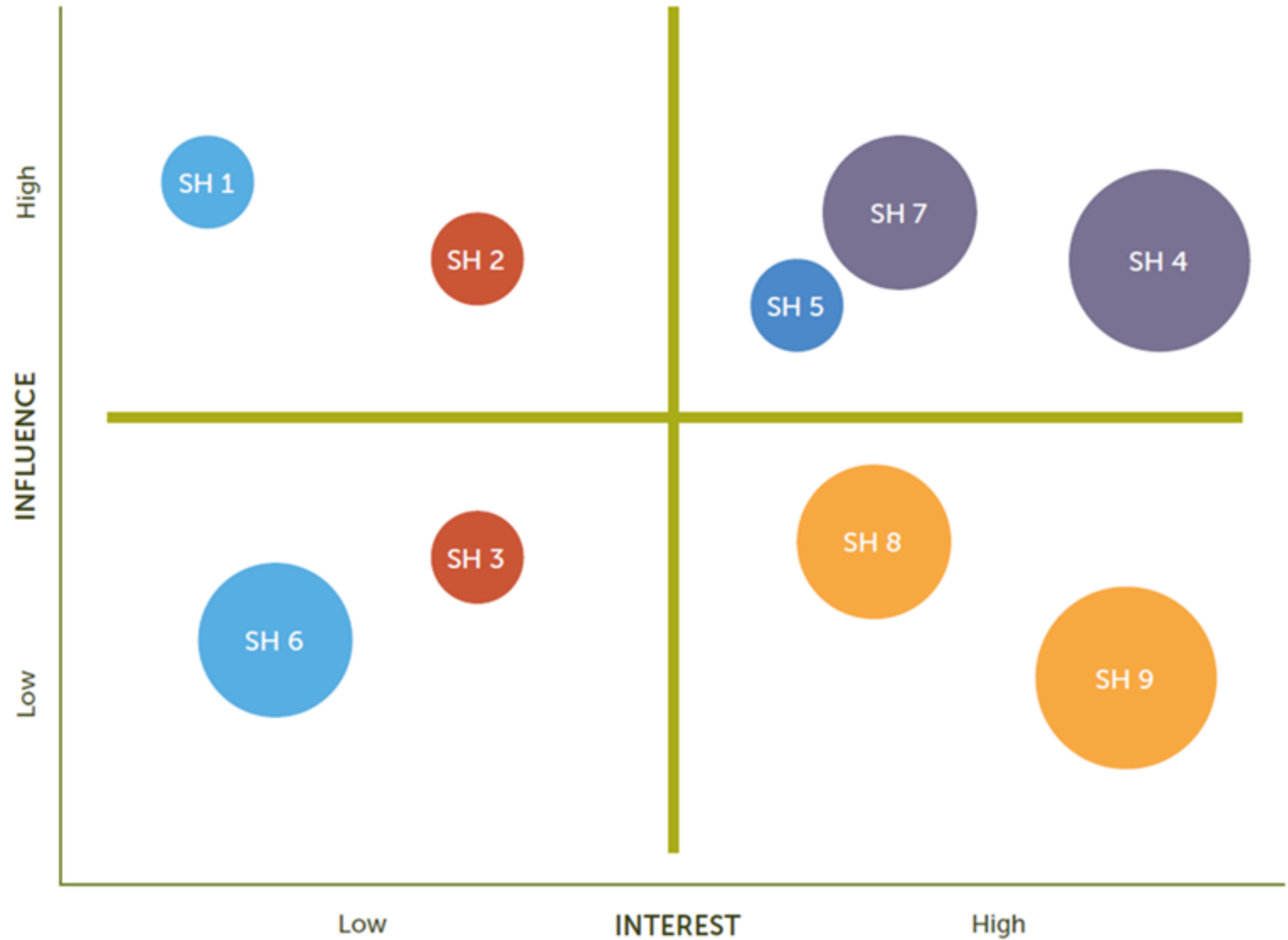
**POTENTIAL TO
IMPEDE THE
PROCESS?**



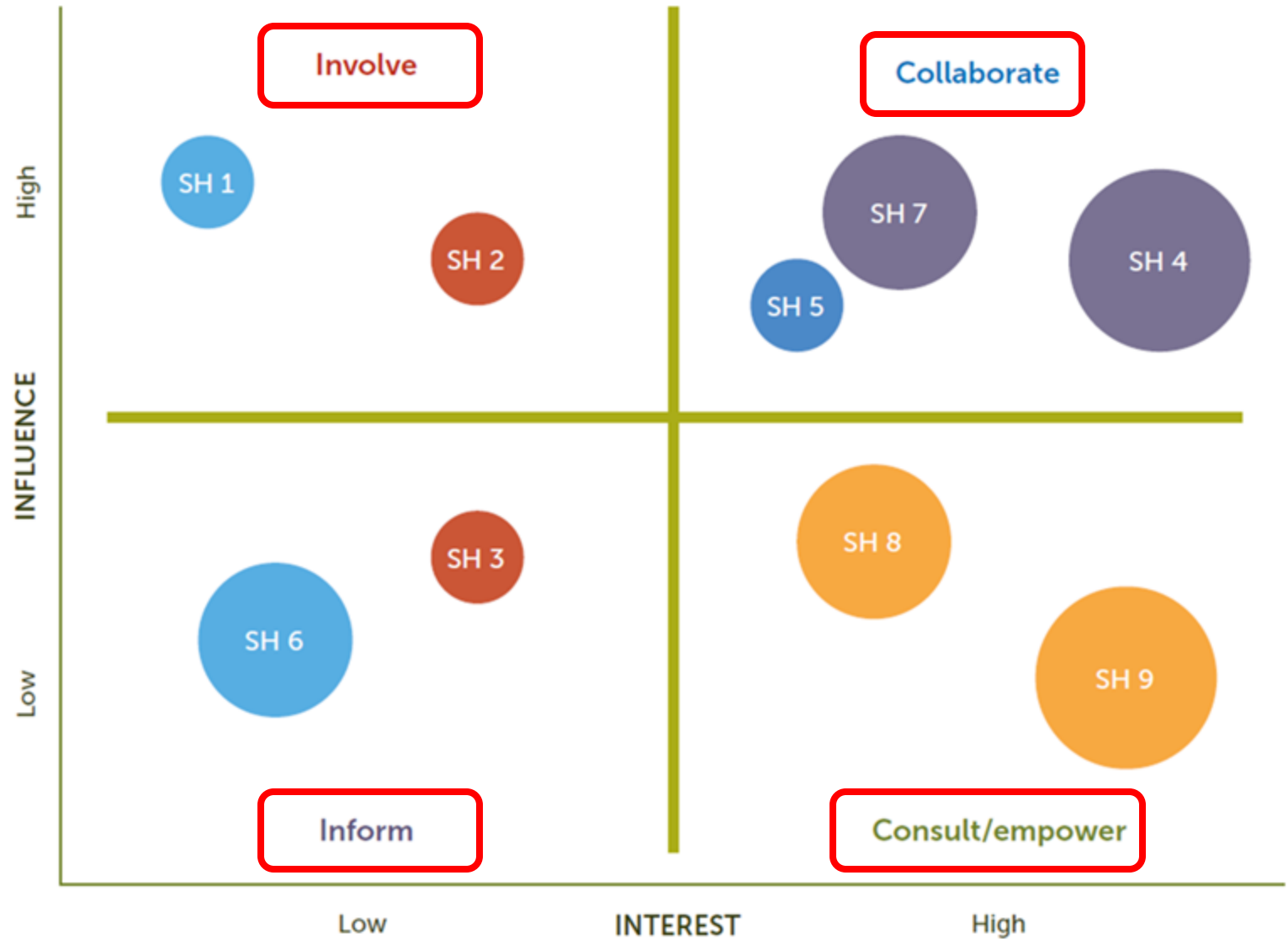
CLUSTERING AND GROUPING

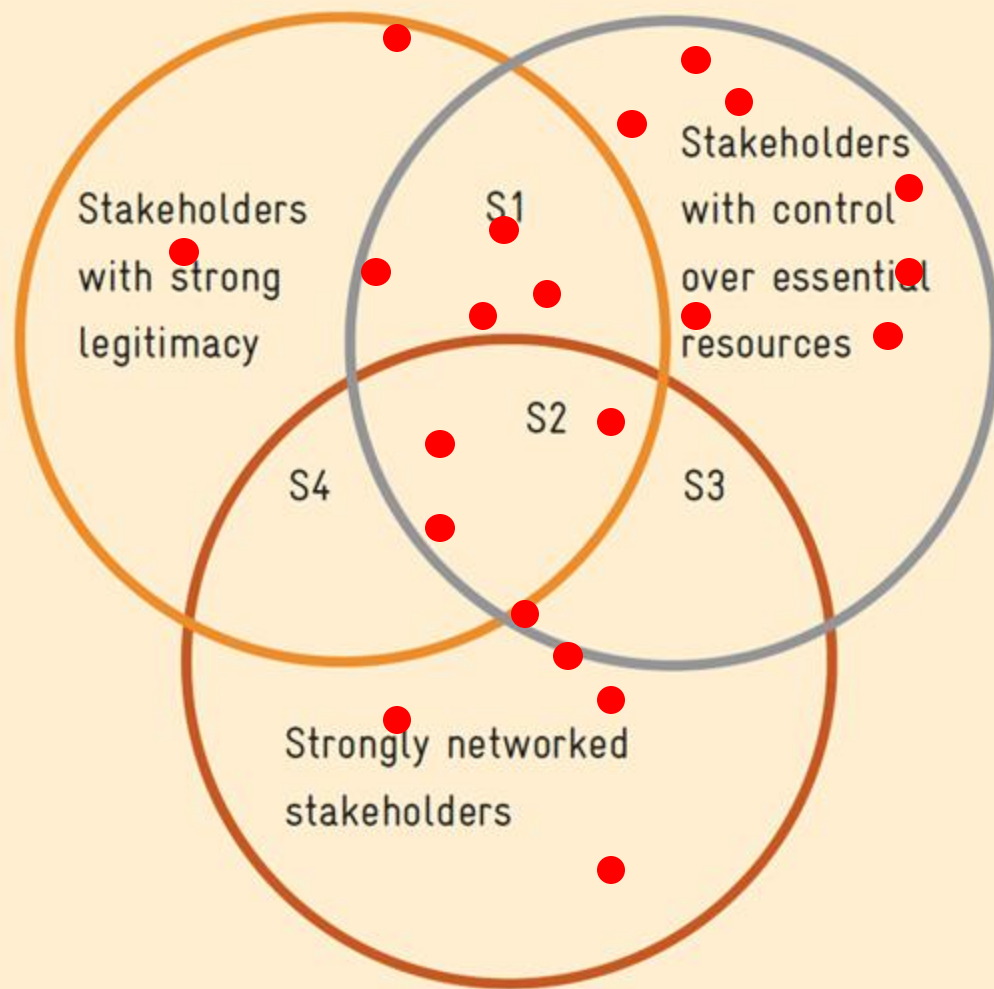


IMPORTANCE AND INFLUENCE OF ACTORS



IMPORTANCE AND INFLUENCE OF ACTORS



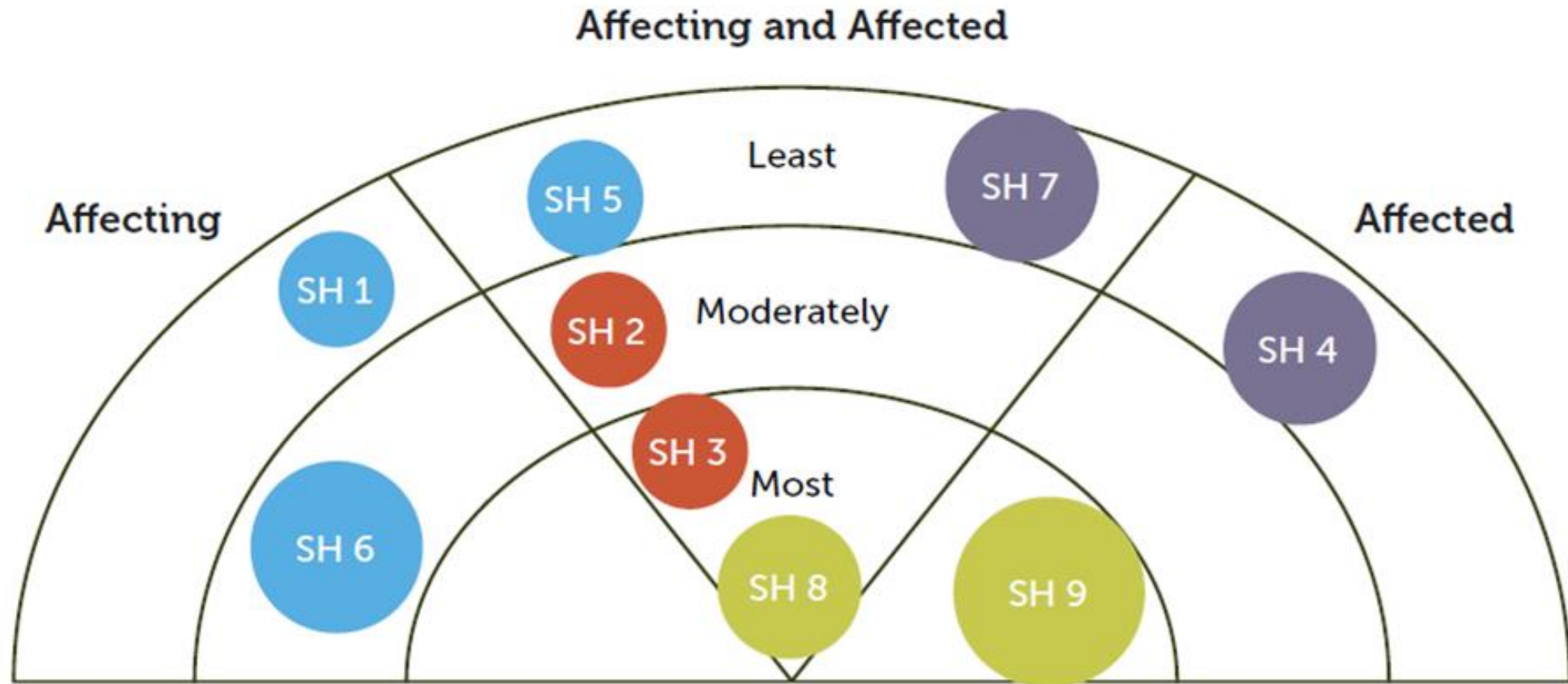


Graphic representation of key stakeholders

Stakeholders S1 to S4 are key stakeholders. They have at least two important core functions that distinguish them as outstanding.



Multi-stakeholder management:
tools for Stakeholder Analysis: 10 building blocks
for designing participatory systems of cooperation



TOOL 1

PARTNER ASSESSMENT FORM

A 'prompter' enabling those creating a partnership to ask systematic questions of any potential partner to ensure a good fit with the goals / needs of the partnership. This tool should be used as a starting point for exploring a potential relationship by providing a basis for frank discussions with the key players involved at both senior and operational levels. It is designed to raise appropriate questions - not to provide definitive 'screening'.

DOES THE PROSPECTIVE PARTNER ORGANISATION HAVE...	CURRENT STATUS A review of: <ul style="list-style-type: none">• What you know so far• The reliability of your sources of information• Whether you have enough information upon which to base a decision	FURTHER ACTIONS A note of: <ul style="list-style-type: none">• Further information required• Remaining concerns• Timetable and criteria for making a decision about suitability
1. A good track record?		
2. Reasonable standing / respect within their own sector?		
3. Reasonable standing / respect from other sectors and other key players?		
4. Wide-ranging and useful contacts they are willing to share?		
5. Access to relevant information / resources / experience?		

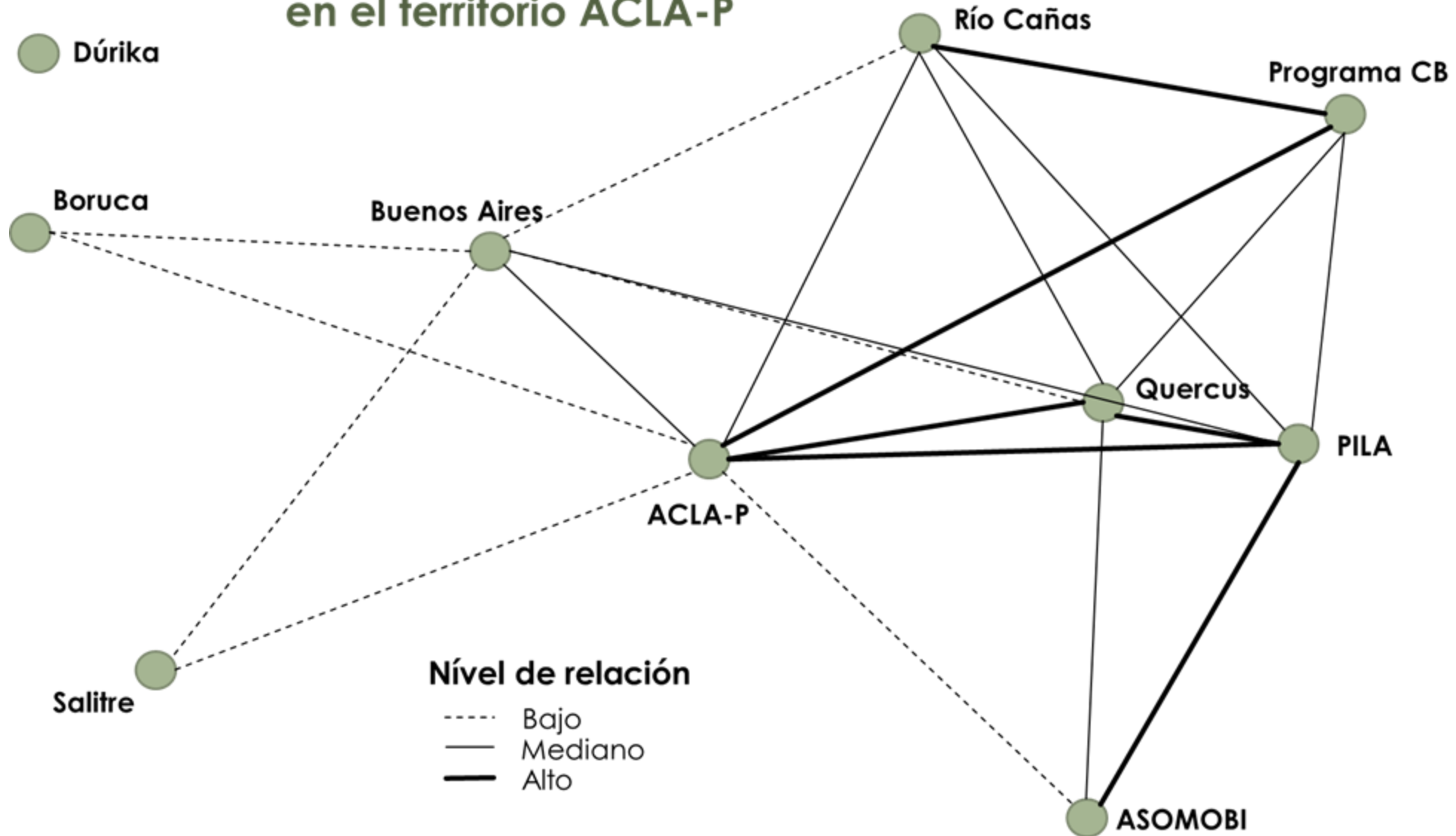


Stakeholder analysis based on position and need



Source: adapted from Retolaza 2011

Red de articulación de actores en el territorio ACLA-P



ASGM Example: Stakeholder Mapping & Engagement

Can inform an action
dialogue

STAKEHOLDER	ROLE, MISSION, AND VISION	IMPORTANCE AS AN AGENT OF CHANGE FOR FORMALISING ASM AND THE DIALOGUE
Water Resources Commission of Ghana	<p>To regulate and manage Ghana's water resources and coordinate related government policies.</p> <p>Provides a forum for integrating and collaborating with different interests, and is composed of 15 major government and non-government stakeholders involved in the water sector.</p>	<p>The role and responsibility of the commission crosscuts the ASM sector and is composed of many government agencies that work directly or indirectly on ASM issues.</p>
Civil Society and research institutions		
Ghana National Association of Small-Scale Miners	<p>Mission: To bring licensed ASM and ASM associations under one umbrella with one common goal; to represent and support members in adhering to MinCom and EPA rules and regulations at the local level; to engage with the government and to advocate on behalf of ASM.</p>	<p>Meets quarterly with MinCom in Accra and at district offices to discuss issues. However there is potential to increase their participation and consultation with both the commission and other government agencies to ensure more effective ASM policy.</p>
NGOs and research institutes (e.g. FON, Solidaridad and UMaT)	<p>Mission: To advocate on behalf of ASM, undertake research and implement projects and programmes that support the development and formalisation of ASM.</p>	<p>May advocate on behalf of and represent ASM as well as being involved in multiple research and development projects with ASM.</p> <p>Includes: University of Mines and Technology (UMaT), Association of Small-Scale Mining Africa Network, African Centre for Economic Transformation, Solidaridad, Friends of the Nation Ghana.</p>

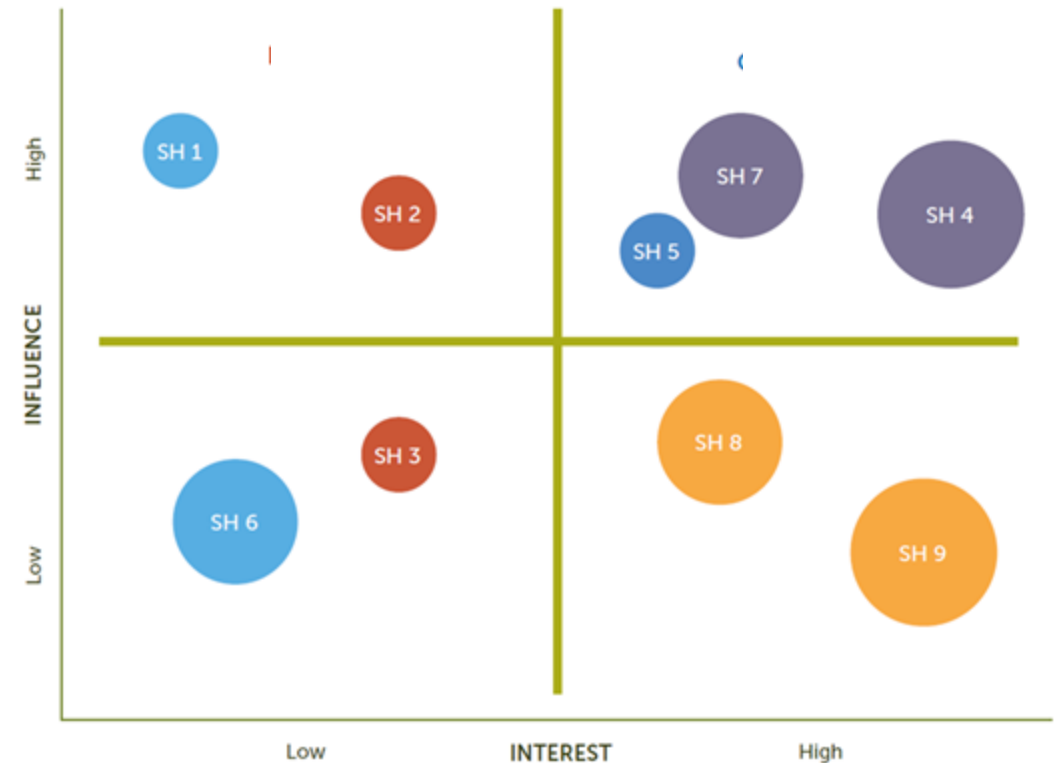
EXERCISE 2 - Stakeholder analysis

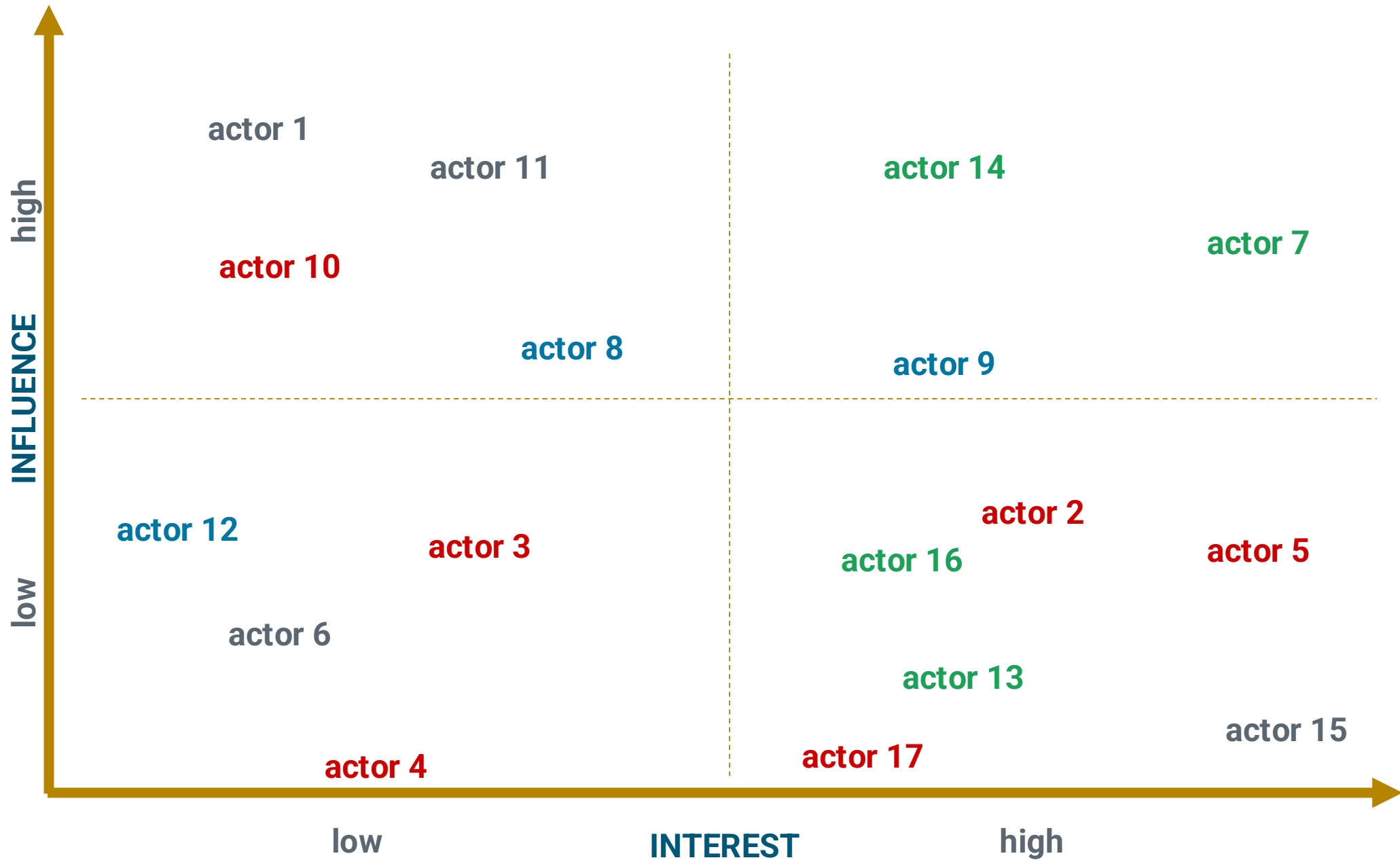


ACTIVITY: Influence of Interest Matrix

In your group and using the provided template.

1. Situate actors you've listed in the previous exercise in the matrix according to their level of interest and influence in your landscape.
 - You can differentiate stakeholders sectors or interest groups with different text colors
2. After your group has completed the matrix, reflect together:
 - What is your interpretation of the matrix?
 - How would you use this information strategically in the process of integrated landscape management?





STAKEHOLDER ENGAGEMENT

**USING THE ANALYSIS FOR
ACTION...**

STAKEHOLDER ANALYSIS

Approach to gain insight into relevant stakeholders, their characteristics & interrelationships to prioritize stakeholders **for engagement**



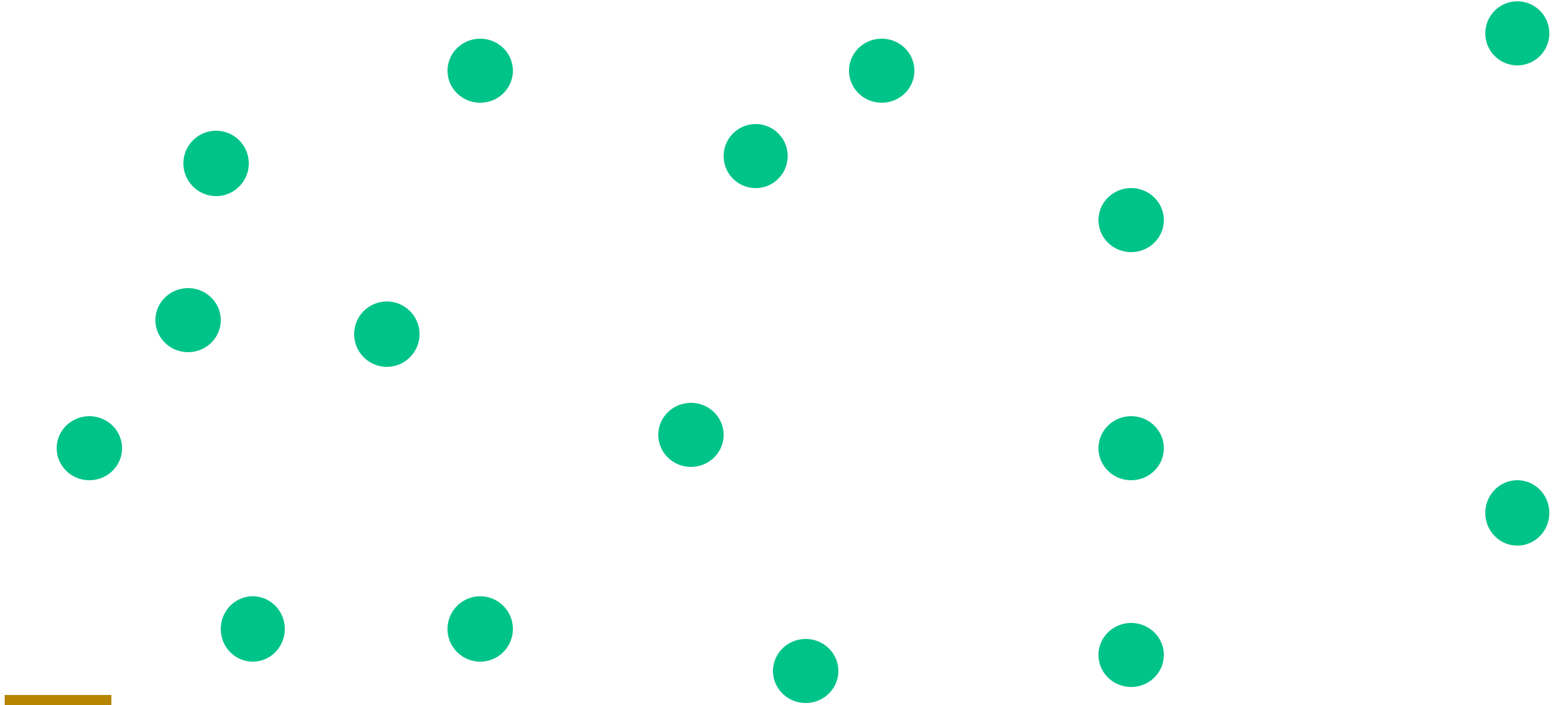
STAKEHOLDER ENGAGEMENT

Stakeholder engagement is the continuous process of involving and **including stakeholders** in an **action or decision-making process**

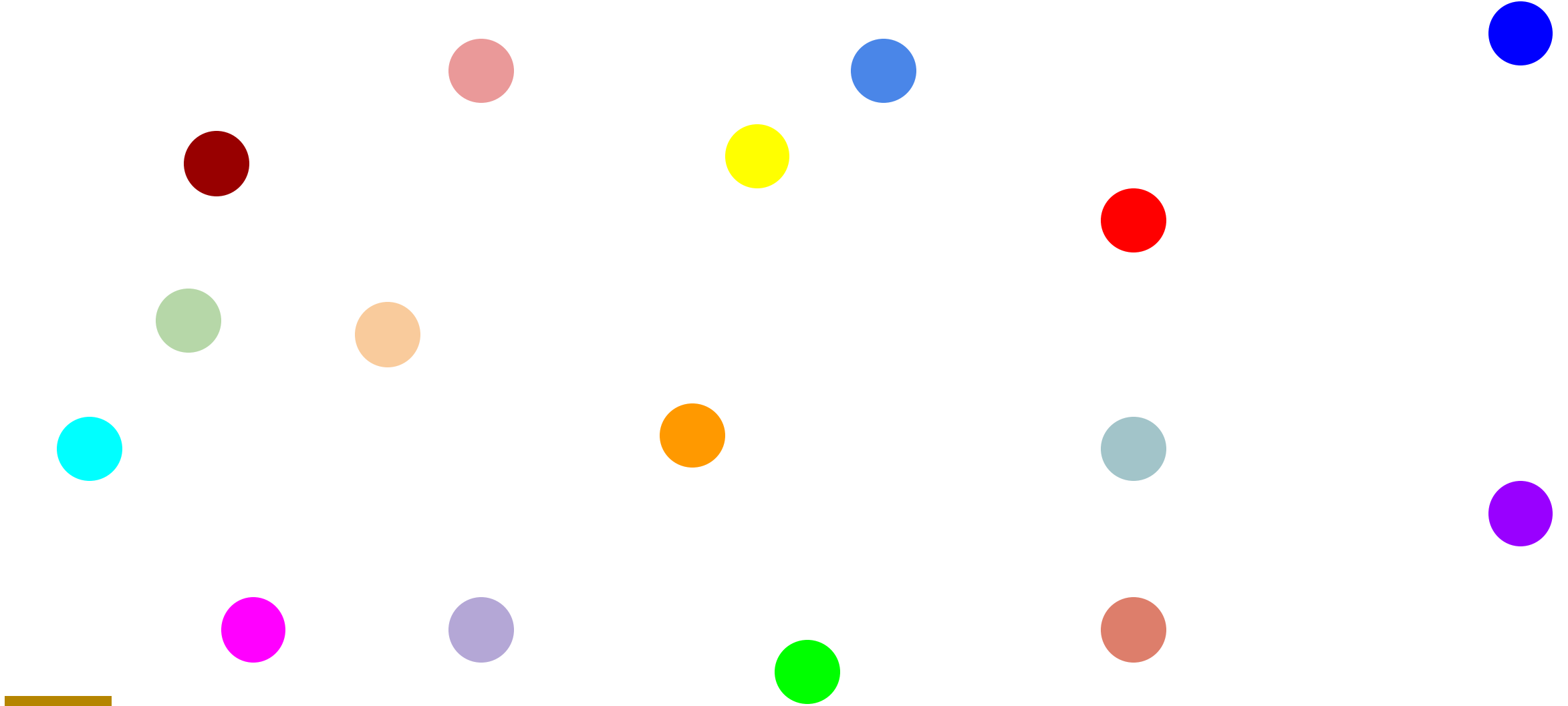
(USAID, 2018)



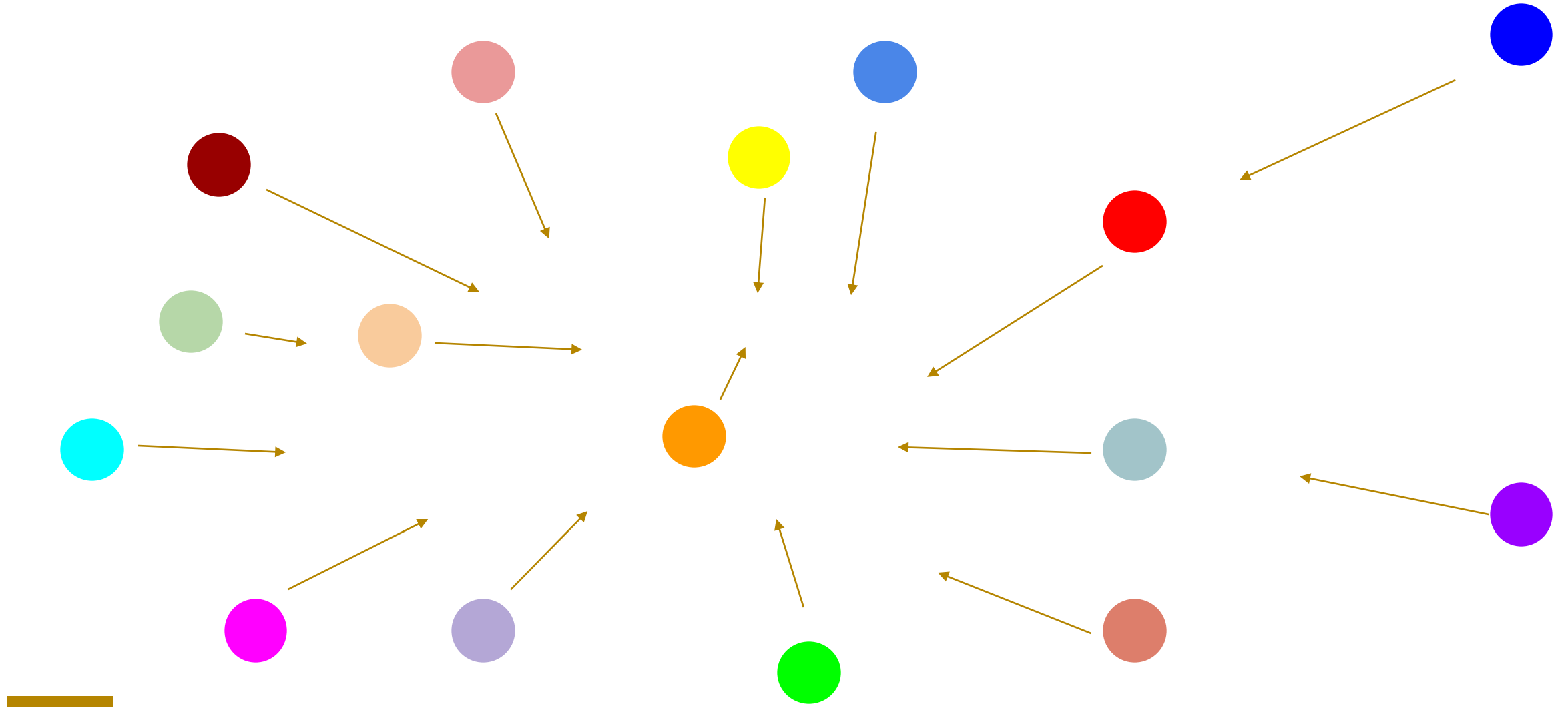
Before mapping and analyzing the stakeholders...



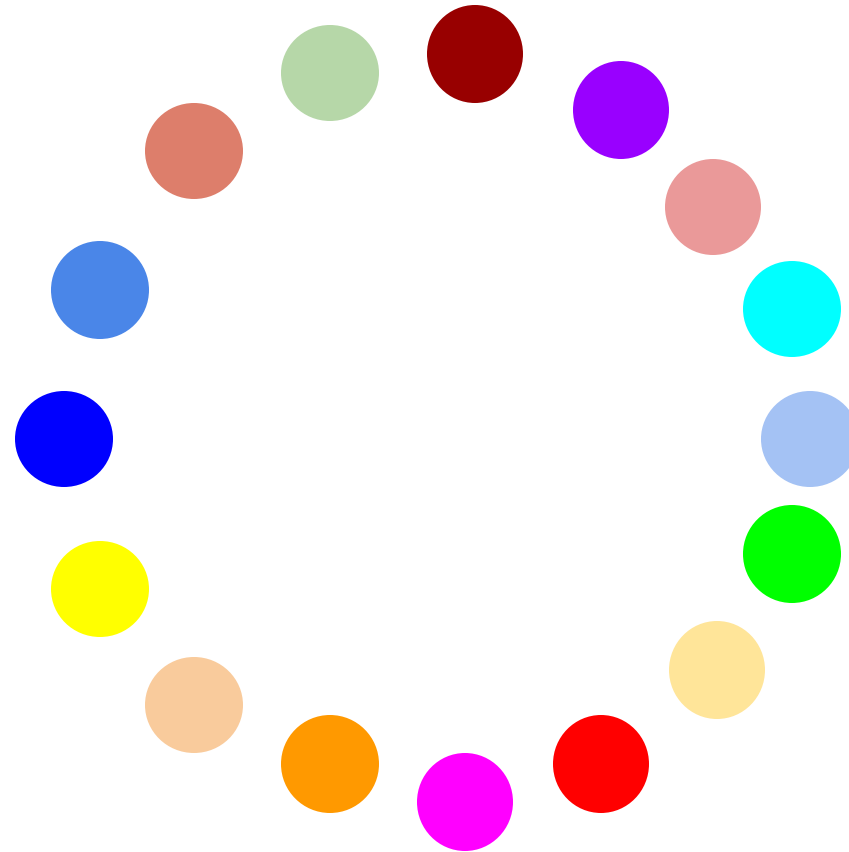
After the mapping and analysis of stakeholders...



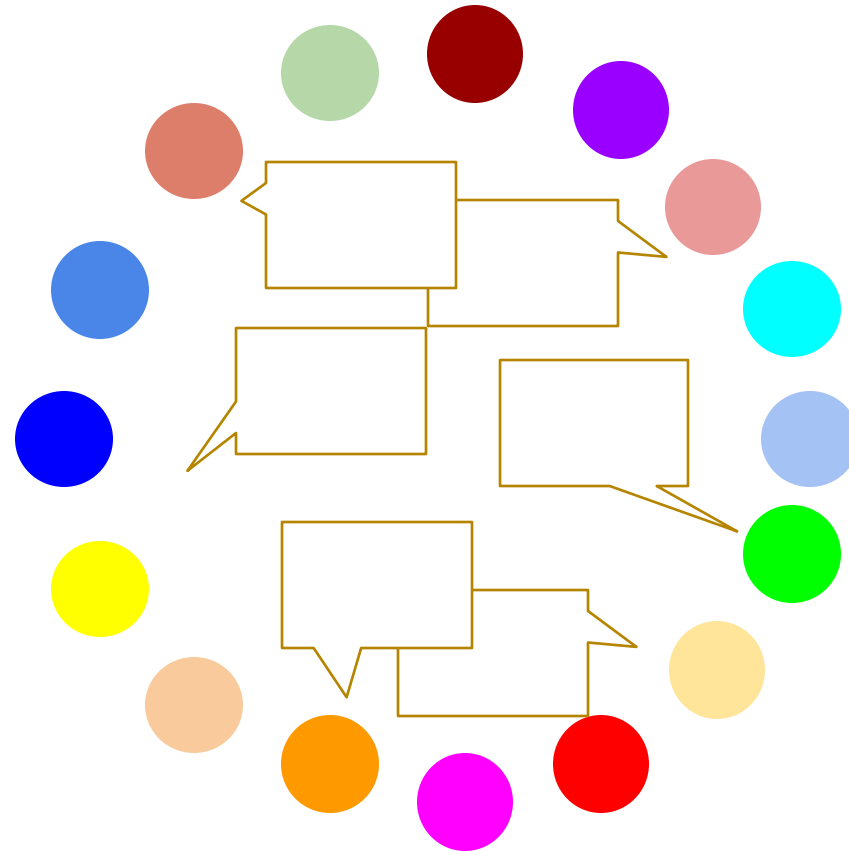
Stakeholder engagement




Stakeholder engagement



Stakeholder engagement



A continuous process with many steps...

- 
- Initial bilateral contact
 - Initial meetings with the group
 - Build trust and shared understandings
 - Identify common interests
 - Draft initial agreements
 - Craft common goals and plan
 - Processo contínuo de participação/ação de longo prazo...



FROM ANALYSIS TO ENGAGEMENT



Levels of participation and quality of engagement

TOOL 8: Levels of participation and quality of engagement

Purpose

To strategise about how to engage stakeholders in different ways at different stages of the initiative.

Steps

1. **List (and prioritise) the stakeholders** you want to analyse and strategise around.
2. **Consider at which levels you think the stakeholder could or should be engaged** (Information, Consultation, Collaboration, Decision). Different stakeholders can engage in different ways using a diversity of means. One stakeholder can be active at several levels. Stakeholders may move from one level to another through time based on interest, need, opportunity, relevance, etc.
3. **Develop strategies and activities for each of the levels.** Different stakeholders may require specific actions.



Source: author's own elaboration



Stakeholder engagement strategy

Stakeholder	Position	Interest	Strategic approach	Engagement strategies	Who can help us
Government agency	Mover	Policy implementation Citizen participation	Build up	Include in the governance system Budget support/funding Provide technical assistance Dialogue and conflict facilitation	Research centres International experts Other govt agencies
Producer associations	Mover	Income generation Policy influencing	Build up	Provide technical assistance Access to funds/information Networking Dialogue and conflict facilitation	Local NGO Financial agencies Cooperatives Community leaders
Local NGO	Blocker	Project support Policy influencing	Break down	Oversight and complaint Debate forums and sensitisation Social audit by communities Alternative projects/proposals Dialogue and mediation	Donors INGOS Municipal authorities Community leaders
Local retailer	Floater	Income generation Social status	Bring in	Provide technical assistance Access to funding Access to alternative suppliers (cheaper/better) Dialogue and monitoring	Local NGOs Credit cooperatives Suppliers

So, what is the relation
between stakeholder
engagement and
landscape governance?

for next meeting...



The planetGOLD webinar series on **Landscape and Jurisdictional Approaches**

Next steps

- Recording from today will be available soon
- Next session **August 14, 2025**
- Please send comments and questions





Thanks and see you soon!

— mlevy@ecoagriculture.org





Supported by:



Led by:



In partnership with:



EXERCISE 1 - Mapping stakeholders



BREAKOUT GROUPS ACTIVITY

Considering the landscape you prioritized in the last session...

1. **Brainstorm and list** all actors you consider relevant—those who can affect or be affected by a landscape initiative and the ASGM sector
2. **Differentiate** sectors and interest groups...
3. **Organize** in the template



Landscape name and country:	
Stakeholder name	Sector or interest groups (Private, Public, Civil Society, Academia, Communities, indigenous peoples, other...)

Stakeholder name	Sector or interest groups (Private, Public, Civil Society, Academia, Communities, indigenous peoples, other...)

Stakeholder name	Sector or interest groups (Private, Public, Civil Society, Academia, Communities, indigenous peoples, other...)

Stakeholder name	Sector or interest groups (Private, Public, Civil Society, Academia, Communities, indigenous peoples, other...)

EXERCISE 2 - Stakeholder analysis



ACTIVITY: Influence of Interest Matrix

In your group and using the provided template.

1. **Situate actors you've listed in the previous exercise in the matrix according to their level of interest and influence in your landscape.**
 - You can differentiate stakeholders sectors or interest groups with **different text colors**
2. **After your group has completed the matrix, reflect together:**
 - What is your interpretation of the matrix?
 - How would you use this information strategically in the process of integrated landscape management?







Making a world of difference
in small-scale gold mining.

A GEF Initiative



August 2025

Stakeholder Engagement and Landscape Governance: Session 2/2

planetGOLD webinar series on
the Landscape Approach

Supported by:



Led by:



In partnership with:



UNITED NATIONS
INDUSTRIAL DEVELOPMENT ORGANIZATION



CONSERVATION
INTERNATIONAL





Welcome!

planetGOLD webinar series on the: **Landscape Approach**

- Landscape & Jurisdictional approaches for conservation
- 2 sessions focused on Côte D'Ivoire, Madagascar and Sierra Leone
- 90 minutes (45 content/45 applied)



Welcome

- Welcoming remarks from EcoAgriculture Partners
- Meet the EcoAg team



Bemmy Granados



Max Yamauchi



Juan Ramos



Rules and roles for a welcoming learning space

- Find a **quiet space** with **good Internet**
- Keep **video** on
- Keep yourself on **mute** unless speaking
- **“Raise hand”** when you’d like to speak
- Use the **chat** function and reactions liberally
- Expect to **interact**. Ask questions!
- Speak **slowly**, not everyone has the same first language
- **Enjoy!**
- What else...?

Objective

Support and provide momentum for planetGOLD participants to engage cross-sectoral partners towards landscape governance in places where ASGM is occurring

Agenda

- Review key concepts of landscape governance
- Apply landscape governance in the context of their landscapes
- Advanced draft work plans based on the context of a planetGOLD participant to lay out next steps

DESIGN ELEMENTS FOR LANDSCAPE PARTNERSHIPS

Actors Involved

- Local communities
- Producer groups
- CBOs and NGOs
- Research institutions
- Government organisations
- Private sector: Businesses, banks, investors

Roles & Responsibilities

- Leader
- Facilitator-coordinator
- Capacity-builder
- Technical input provider
- Financial investor
- Knowledge generator
- Evaluator
- Supporter
- Promoter-champion

Function of the Partnership

- Managing partnership processes
- Promoting collaborative goals and actions
- Facilitating learning and communication

Organisational Configuration

- Organisational structure (formality, links to government, etc.)
- Governance rules (membership, leadership, decision making)
- Investment architecture

Forms of partnerships and tools

- Informal and formal arrangements
- [Partnership agreements](#) (MSP)
- Tools
 - [SET option](#) to adapt
 - [Partnering agreement scorecard](#)
 - [Prospective partnership assessment](#) or [another option](#)
 - [Gender equality in multi-stakeholder partnerships](#)
(exercise, p. 23)
 - And [much more](#)...

Design Steps

- Define multi-layered governance structure
- Roles & responsibilities
- Decision-making procedures
- Communication flow

Source: Rikolto MSP Toolkit



GUIDING QUESTIONS

- How many governing bodies? Why?
- Who must do what? Who must decide what?
- What are the roles and responsibilities of each governing body?
- What are their internal procedures for decision-making?
- What decisions are taken in which governing body?
- How does information flow between governing bodies?
- What information-sharing mechanisms are ideal for these stakeholders?
- Who informs whom about what?

Côte D'Ivoire Highlights

3-5 priority actions that landscape partners might identify:

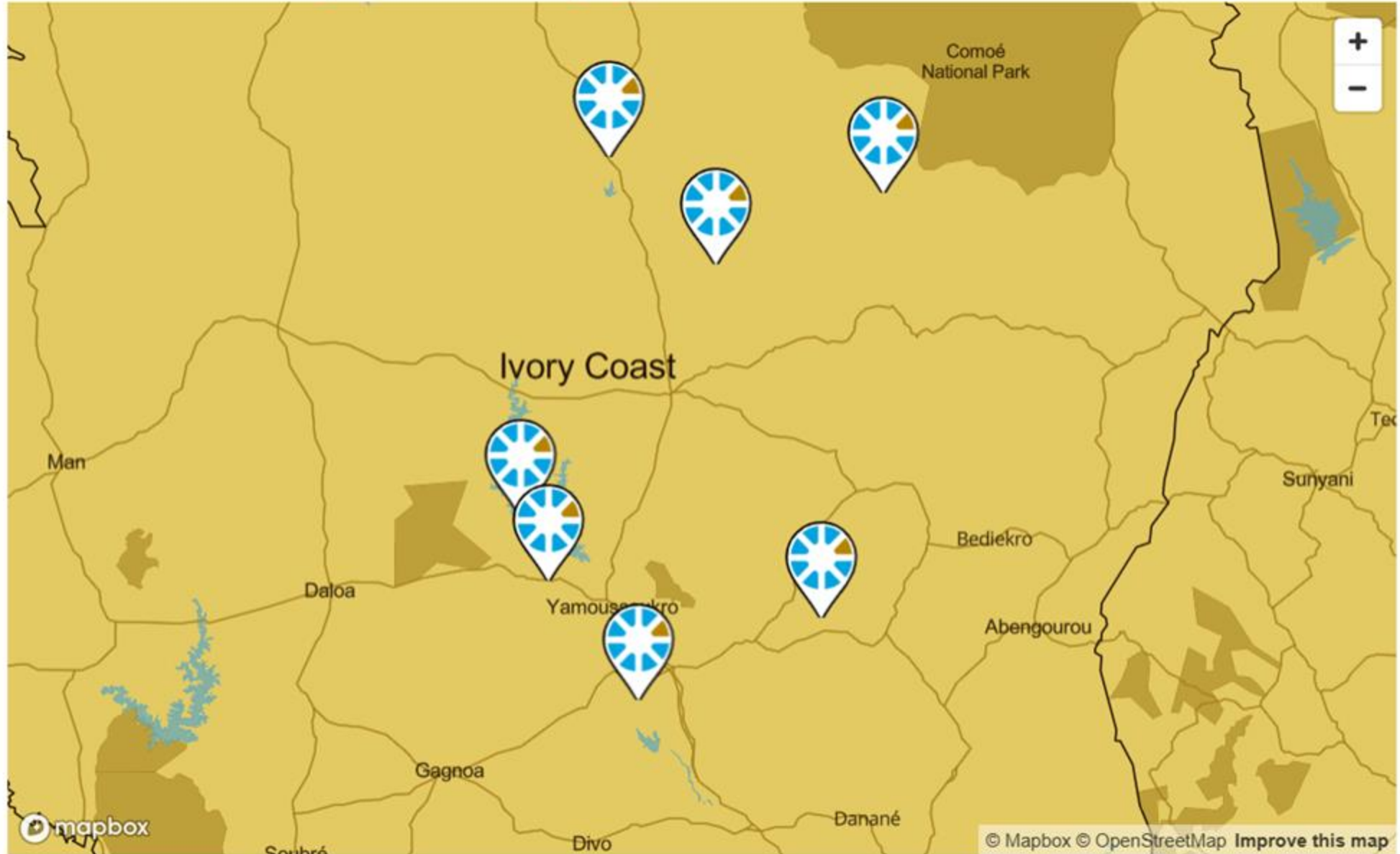
- Soil scarcity, soil fertility, land conflicts
- Synergy of actions and coordination between different parties
- Fight against environmental pollution
- Adoption of alternative technologies to the use of mercury
- Prevention and management of conflicts related to resources and land management

Main challenges or barriers faced in developing governance processes in your landscape(s)

- Coordination of actions between different actors
- Coordination of actions of different structures
- Speed in processing requests for exploitation authorization from artisanal miners
- Fight against impunity and corruption



planetGOLD project sites in Côte d'Ivoire



Madagascar Highlights

Stakeholder engagement in a project launched in March 2024:

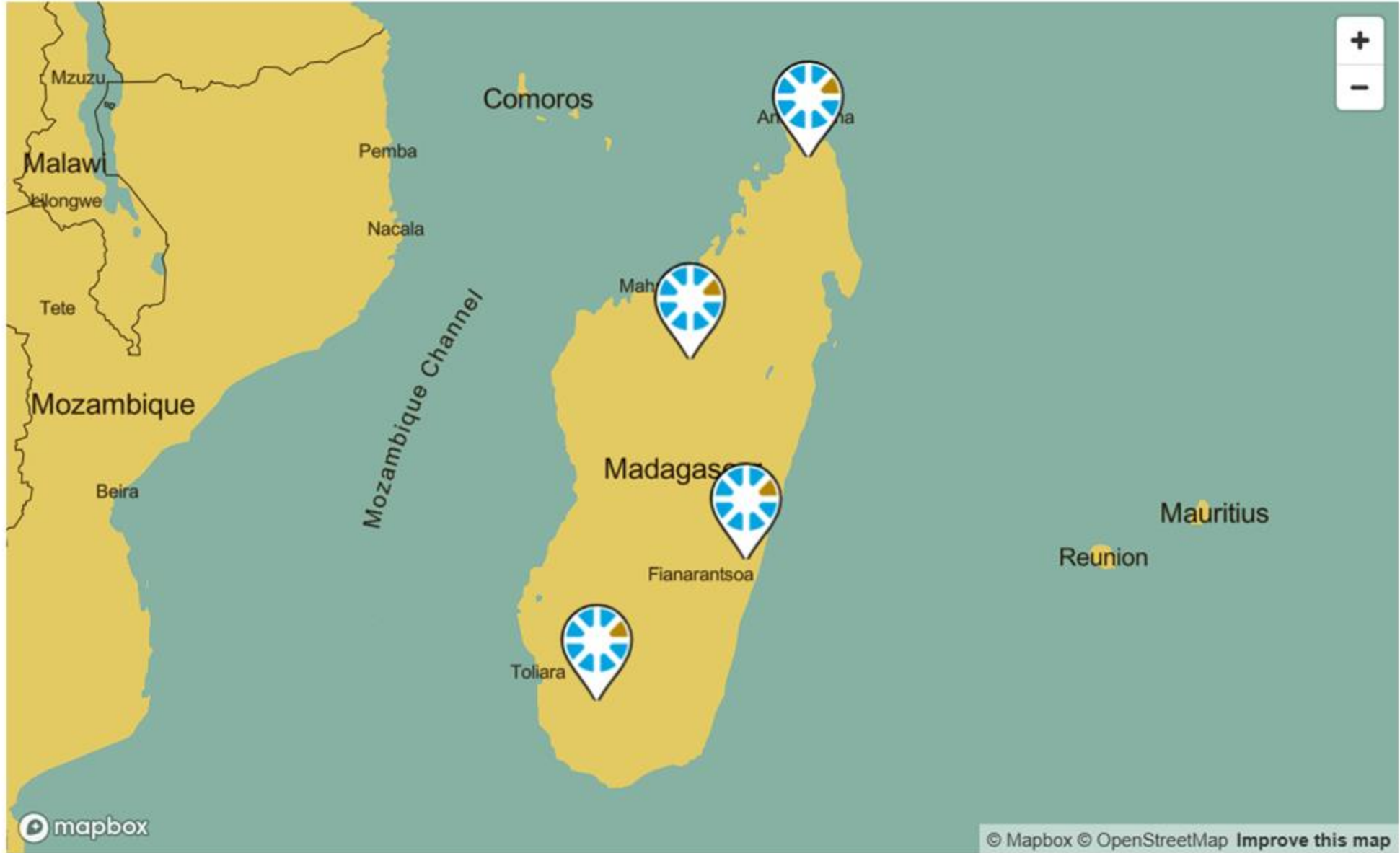
- Feedback from stakeholders on landscaper approach implementation
- Carrying out social and environmental assessments
- Implement activities that focus on the environment, social protection, and the value chain of gold
- Working with finance and technical partners on the structure of implementation, using technology without mercury, and assessments on the ground.

North: approved social contract with different collectives (miners, harvesters) create a territorial unity.

Southeast: through collaboration, they hope to pressure the large mining companies that use mercury to abandon the sites.



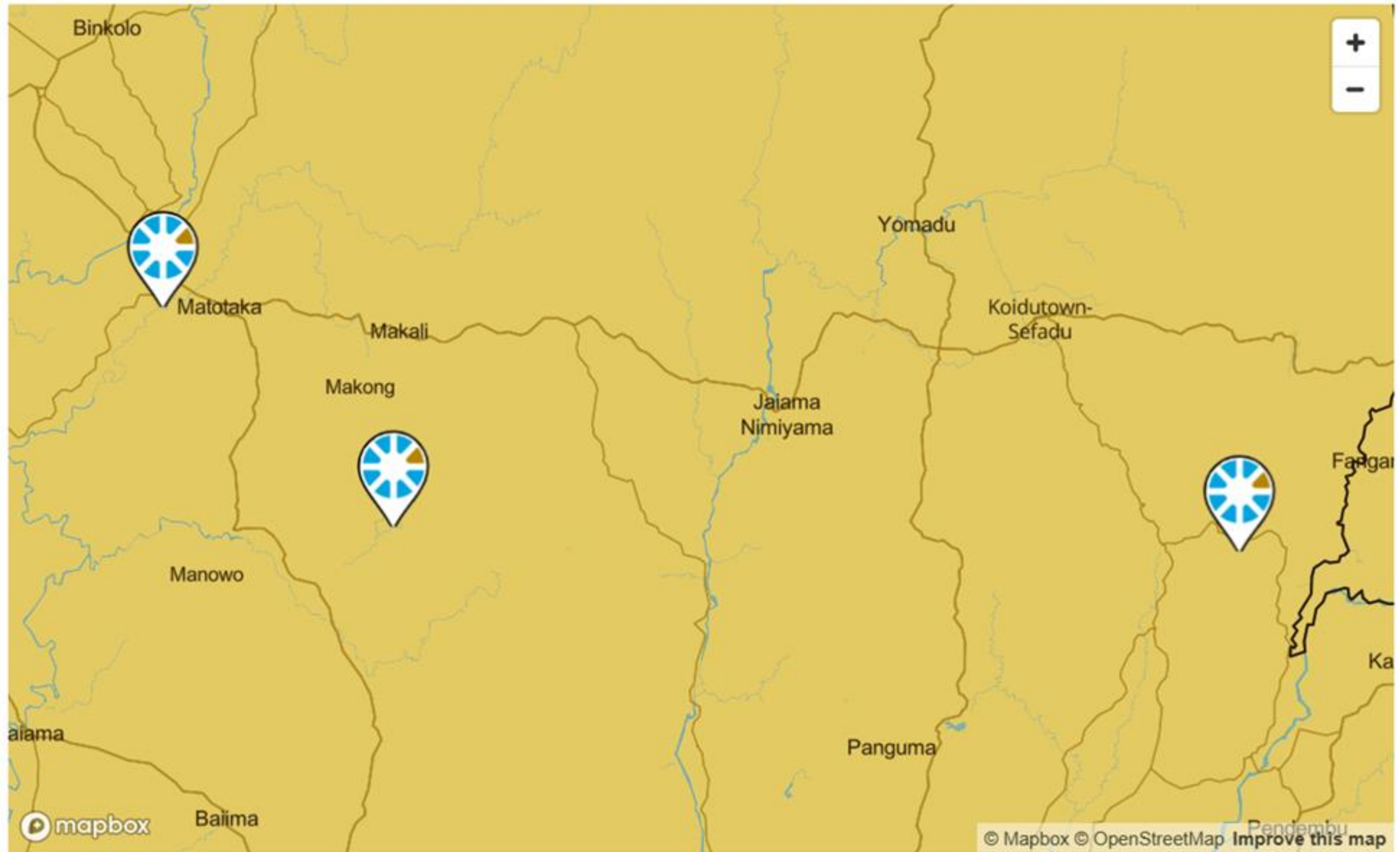
planet**GOLD** project sites in Madagascar



Sierra Leone Highlights

- Governance structures at conceptualization stage
 - In the provinces, to have a small-scale mining company, you need to come to an agreement on the rent for the land with permission from the paramount chief.
 - Traditionally, artisanal miners worked in areas in which they were from. You then took the permit from the paramount chief to the national agency.
 - Now you need an equipment permit from the EPA and need to develop a land reclamation plan, along with a permit from the paramount chief
-

planet**GOLD** project sites in Sierra Leone





Review of Landscape Governance

Landscape Governance

- Multi-level, actor and sector
- Set of rules (policies and cultural norms)
- Design and implement institutional arrangements, decision-making processes and policy instruments, and building social values for multiple actors to collaboratively pursue their interests



Government measures and informal rules such as culturally defined customs and religious practices.

Decision-making processes: decisions by all the stakeholders in the landscape.

- Government (e.g., about land-use plans, new policies or budgets)
- Companies (e.g., how to manage plantations, where to invest)
- Non-governmental organizations (e.g., where to work, who to work with)
- Communities and individuals (e.g., how to manage community lands, whether or not to expand a farm).





**What does good landscape
governance look like?**

- Good governance principles: inclusion, transparency, accountability, etc.
- Precondition for achieving a sustainable landscape
- “Helps meet the principles of sustainable development as defined in the UN SDGs [...and...] aims to ensure synergies and minimize tradeoffs between economic, social and environmental goals

(Kozar et al., 2014, Denier et al., 2015)



Four Performance Criteria for Inclusive and Sustainable Landscape Governance

1. Inclusive decision-making in the landscape
1. Culture of collaboration in the landscape
1. Coordination across landscape sectors, levels and actors
1. Sustainable landscape thinking and action



Landscape Governance Performance Criteria

Table 1. Performance criteria and indicators

Criterion	Indicators
1. Inclusive decision-making in the landscape	1.1 Transparency 1.2 Participation 1.3 Equity 1.4 Accountability
2. Culture of collaboration in the landscape	2.1 Sense of community 2.2 Knowledge sharing and learning 2.3 Conflict resolution 2.4 Resilience and innovation
3. Coordination across landscape sectors, levels and actors	3.1 Integrated landscape planning 3.2 Horizontal coordination across sectors and jurisdictions 3.3 Vertical coordination among levels 3.4 Connectivity to national and international developments 3.5 Coordination of customary and formal governance
4. Sustainable landscape thinking and action	4.1 Perceptions and knowledge of sustainability 4.2 Sustainable practices 4.3 The presence of enabling rules 4.4 Implementation and enforcement 4.5 Promotion of sustainable practices



- [Kaye-Essien & Yankson \(2023\)](#) Landscape Governance Approach to Mining Landscape Restoration
- Five principles: 1) integration, 2) adaptation, 3) polycentric governance, 4) multi-stakeholder involvement, and 5) capacity building
- Landscape governance approach through these examples:
 - [Ghana's Multi-Sectoral Mining Integration Project](#)
 - [Ghana Landscape Restoration and Small-Scale Mining Project](#)

Highlighted Example: Ghana's Multi-Sectoral Mining Integration Project



- **Integration of sectoral policies:** inputs from five sectoral policies: water, land use, environment, forestry and mining
- Program **built on past lessons** of policy failures: past laws have sidelined traditional authorities
- **Weaknesses:** Doesn't promote any form of **hybridity and polycentric decision-making** with inclusion of private agencies, nonprofits and CBOs
- Composition is **mostly public actors:** the possibility of negotiating and reframing the conditions of the MMIP remains limited
- Trainings focused on **social and behavioural change and skill transfer**

Review: Ghana Landscape Restoration and Small-Scale Mining Project



Objective: strengthen integrated natural resource management and increase benefits to communities in targeted degraded savannah and cocoa landscapes

- **High integration at the policy and programmatic levels:** sustainable management of land, forest, and minerals, at the landscape level with development of livelihoods for vulnerable mining communities
- Developed on **lessons and early experiences from World Bank** landscape management programs
- **Robust monitoring and evaluation system:** Preparedness towards unexpected change in the political landscape, financial and human



Pause



Applied Exercise



Landscape Governance Functions Mapping

This 60 minute participatory online exercise enables **country teams** to map, assess, and improve governance across landscape initiatives. It supports multi-stakeholder engagement by clarifying roles, identifying performance gaps, and guiding collective improvement.

Objective

To help each country team:

- Clarify who is responsible for key governance functions within their landscape(s)
 - Evaluate how well each function is carried out
 - Identify coordination gaps, overlaps, or bottlenecks
 - Propose concrete ideas to strengthen governance
-

The planetGOLD webinar series on **Landscape and Jurisdictional Approaches**

Next Steps

- Recording from today will be available soon
- All Powerpoints and Tools in English will be posted, French version in process
- Next steps for the next phase Tier 2 Phase of the project will be shared soon
- Please send comments and questions to planetGOLD contacts in chat

Thank you!



Supported by:



Led by:



In partnership with:

